



CHARITY COMMISSION
FOR ENGLAND AND WALES

ICAEW webinar 2019 Charity Commission roundup – research findings, developments in SORP and updates to guidance

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Regulatory update- risks and concerns:

- Context for our regulatory approach and key risks
- Research findings and a benchmark
- Findings from key cases
- SORP developments
- Useful guidance (since Dec 2018)





Context- our new regulatory approach: a purpose driven Commission

“Our purpose is to ensure charity can thrive and inspire trust so that people can improve lives and strengthen society”

A purpose intended to both shape how the Commission regulates and be a joint endeavour to be undertake in partnership with the profession and sector. Expressed as a statement of strategic intent – our core purpose and our priorities to 2023

My take: we want charity trustees to succeed and give of their best so that charities can deliver public benefit



Matters important to trust





The key sector risks/ challenges for trustees, the Commission and the profession:

- ☐ Maintaining the value of charity to society
- ☐ Transparency in the conduct, governance and accountability of charities in particular awareness of duties and challenges
- ☐ Demonstrating the difference charities make
- ☐ Better ethics-a sector living its values and a profession that meets public expectations and charity law requirements
- ☐ Enhancing trustee skills and competency

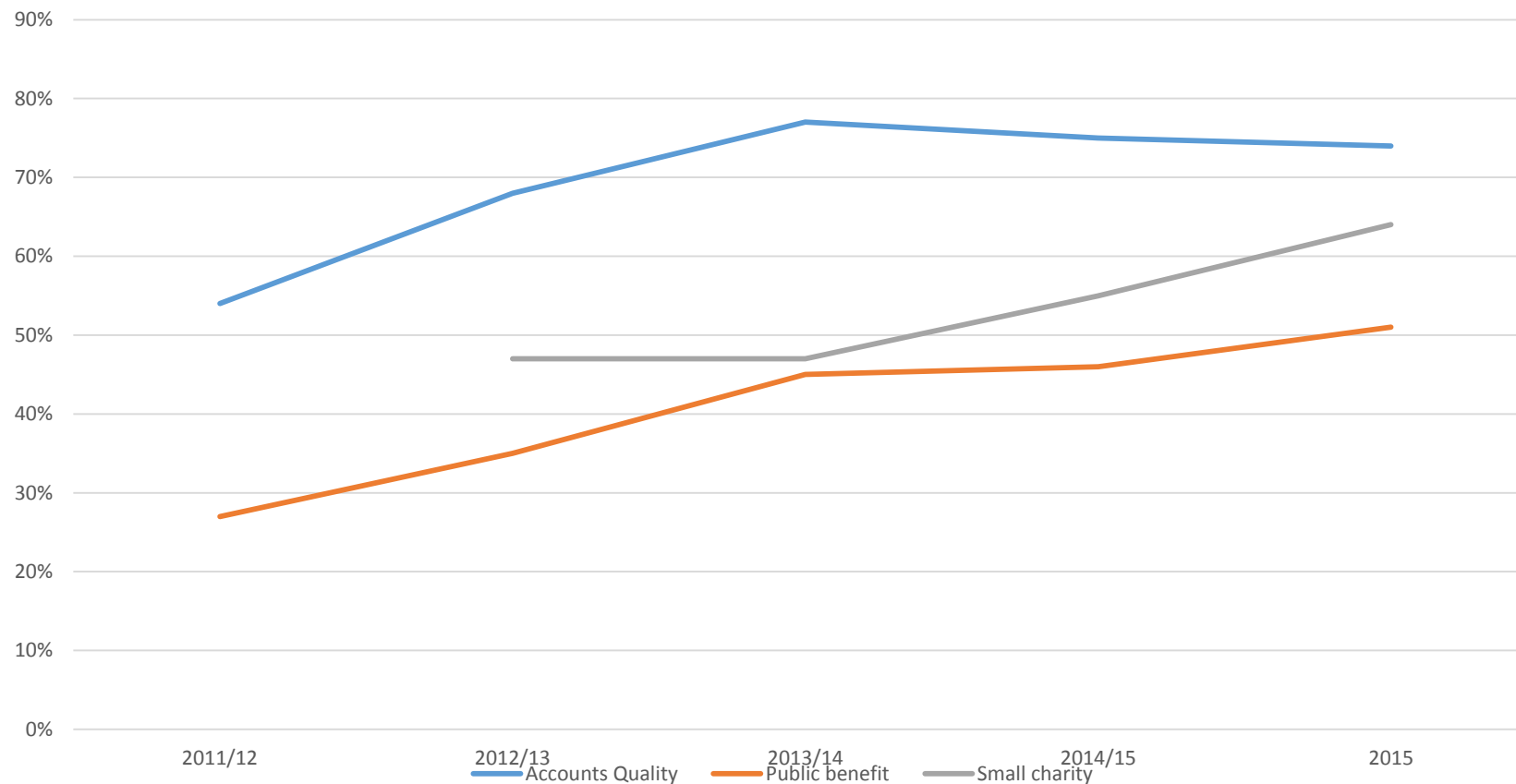


Sector reports and accounts matter

- ☐ Main findings from a user survey of our register
 - ☐ In 2018 our Registers had a combined 4.3 million users, who visited 38.4 million pages (sixth most viewed website on GOV.UK)
 - ☐ October 2018- 28% of users visited to look up accounts on line
 - ☐ Largest user group identified as 'members of the public' 41% (followed by 'charity employee' 29%)
 - ☐ Equates to 1,349,283 views of charity financials and 853,643 downloads of charity accounts a year
- ☐ It may be true nobody asks you for your report and accounts- they view them on-line now



Trends in accounts quality- missed opportunity to tell a charity's story well





Findings from cases- Garden Bridge

- ❑ A high profile and expensive failure but trustees fulfilled their legal duties except for timely filing of their report and accounts
- ❑ ‘Transparency and accountability should go beyond complying with basic fin’ reporting requirements...’
- ❑ In respect of the accounting framework, the minimum should be ‘viewed as just that: a minimum, not an aspiration’
- ❑ Reflection: ‘SORP sets out the expectations around transparency, reporting and accounting’- implications for the next one



Reserves (November 2018)

- ☐ Recent media interest and FRC guidance on going concern put reserves in the spotlight again:
- ☐ Study looked at income of over £500,000 found:
 - ☐ Policy explained 92%
 - ☐ Levels stated 67%
 - ☐ Why reserves held 90%
 - ☐ All three requirements met 64%
- ☐ Only 22% correctly calculated reserves figure (CC19)
- ☐ OSCR calculator: <https://www.oscr.org.uk/guidance-and-forms/charity-reserves-factsheet/1-what-are-reserves/>
- ☐ A relevant matter- IE should consider reporting to us (Direction 9) as should the auditor (PN11 para 174)



External scrutiny benchmark (August 2019)

- ☐ 15 criteria- 9 apply to any accounts (income over £25,000) and 6 apply only to accruals (SORP) accounts
- ☐ Checks for the presence of:
 - ☐ Trustees' annual report
 - ☐ Primary financial statements
 - ☐ A scrutiny report
- ☐ Also looks at fund accounting, internal consistency of accounts and the disclosure of related party transactions as required by SORP
- ☐ If deficiencies are identified in a comment in the scrutiny report then the benchmark is not failed



Quality of external scrutiny (August 2019):

- ☐ Three samples: audit required, qualified independent examiner (IE) required, any person can be IE
- ☐ Main findings:
 - ☐ 23% of auditors failed
 - ☐ 82% of unqualified examiners failed
 - ☐ 56% of qualified examiners failed
- ☐ Basis of assessment- a new benchmark based on the requirements of law and the disclosure of related parties SORP
- ☐ Initial follow up by ICAEW and ACCA
- ☐ Just referring incidents for info' for now



Reporting serious incidents:

- ☐ Duty on trustees as part of AR- income over £25,000
- ☐ New guidance with examples and checklist issued in September 2017
- ☐ Valuable source of trends and intelligence
- ☐ Common issues are currently (2017-18)
 - ☐ Safeguarding (1580)
 - ☐ Financial crime (491)
 - ☐ Governance related (291)
 - ☐ Terrorism/ extremism (27)
 - ☐ Other incl. disqualified trustee acting and significant data breach (430)



Findings from cases- Oxfam

- ☐ Each charity needs to have a culture that reflects its mission and values
- ☐ Embed the culture in its practices as well as reflect it in its activities
- ☐ Be candid if things go wrong (RSI reporting)
- ☐ Effective trustee oversight esp. of senior staff on whom they may rely- delegation, sign-off, accountability arrangements
- ☐ Safeguarding affects all charities to some degree



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SORP developments





Implementing the SORP governance review:

- ❑ SORP Governance Panel reported June 2019- 36 recommendations- improving the way the SORP is developed
- ❑ New engagement process launched with new SORP Ctte
- ❑ Recruiting shortly to a new SORP Committee (closed) and recruiting engagement partners (individuals and organisations)- closes 31 January
- ❑ Looking to transform the way we do the SORP- see the website for details: <http://www.charitysorp.org/about-the-sorp/join-us/>
- ❑ SORP development informed by findings from 4 working parties:
 - * Tiered Reporting
 - * Burden on small charities
 - * Transparency
 - * Governance disclosures



Tactical changes to SORP:

- ☐ A second edition of the FRS 102 SORP published incorporating- effective 1/1/19:
 - ☐ Update Bulletins 1 and 2
 - ☐ Changes to law and regulations (but may signpost rather than repeat requirements that are jurisdiction specific)
- ☐ Information sheets on large company reporting (No.3) and aspects of pension reporting (No.4)- added and two more due
- ☐ Next SORP- probably for financial years beginning in 2022 or 2023
- ☐ Refer to the updated SORP microsite for further details:
www.charitysorp.org



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Updates to guidance and resources (for reference)





Combatting fraud and financial abuse:

- Published latest research on fraud risks and incidence:
<https://www.gov.uk/government/news/new-research-reveals-the-biggest-risks-to-charities>
- A Board toolkit aimed at larger charities:
<https://www.ncsc.gov.uk/collection/board-toolkit>
- Small charity cyber guide: <https://www.ncsc.gov.uk/collection/charity>
- Free fraud awareness hub:
<https://gateway.on24.com/wcc/experience/elitebba/1917599/2071337/charity-fraud-awareness-hub>





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10 top tips for fraud prevention

Aim to develop a counter fraud culture



Implement financial controls that everyone signs up to



Conduct an annual review of fraud risk and internal controls



Consider having a dedicated fraud officer on the board



Encourage staff and volunteers to raise concerns



Promote fraud awareness and consider training



Conduct pre-employment screening and get reference checks



Guard against excessive trust and complacency



Don't be afraid to challenge if you suspect wrongdoing



Report suspected fraud to the Charity Commission and Action Fraud





Guidance / Resources (1):

- ❑ Updated Safeguarding Guidance (October 2018):
Safeguarding and protecting people for charities and trustees <https://www.gov.uk/guidance/safeguarding-duties-for-charity-trustees>
- ❑ The guiding principle of safeguarding- trustees must safeguard children and adults at risk, and protect anyone that comes into contact with their charity from harm
- ❑ CC News 64 October 2019
- ❑ Key guidance on campaigning:
<https://charitycommission.blog.gov.uk/2019/09/13/charities-and-political-campaigning-a-reflection-on-charities-responsibilities/>



Guidance / Resources continued (2):

- ☐ Commission updates the protecting charities from harm toolkit (Dec 2018)
- ☐ New guidance for charities with a connection to a non-charity (April 2019)
- ☐ Reporting of relevant matters- advice updated (May 2019)
- ☐ Reporting matters of material significance reissued (May 2019) with new email contacts
- ☐ Updated Independent examination of charity accounts: guidance for trustees (CC31)- (Sept 2019)



Guidance / Resources updates due (3):

- ☐ Change charity structure guidance updated (Nov 2019)
- ☐ Appointment of interim managers (Jan 2019)
- ☐ Exempt charities guidance –CC33 updated (Aug 2019)
- ☐ Dispensation to remove trustee name from register (July 2019)
- ☐ Charities working with linked non-charitable organisations (March 2019)
- ☐ Dealing with wrong doing and harm 2017-18



Digital services:

- ❑ New 3 step Annual return process (log on, update details then complete AR):

<https://www.gov.uk/government/news/if-your-charity-last-did-an-annual-return-before-12-november-2018>

- ❑ On line services guide:

<https://www.gov.uk/guidance/online-services-for-charities>



Useful information produced by other bodies:

- ❑ Discussion paper on value of charity sector
https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/835686/Value_of_Charity_-_Oct_19_-_published.pdf :
- ❑ New Code of Fundraising Practice (wef 1Oct 2019):
<https://www.fundraisingregulator.org.uk/code>
- ❑ Privacy and electronic communications regulations:
<https://ico.org.uk/for-organisations/guide-to-pecr/what-are-pecr/>
- ❑ Impact reporting (CFG) 2012- Principles into Practice:
<http://www.socialvalueuk.org/app/uploads/2016/09/Principles-into-Practice.pdf>

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